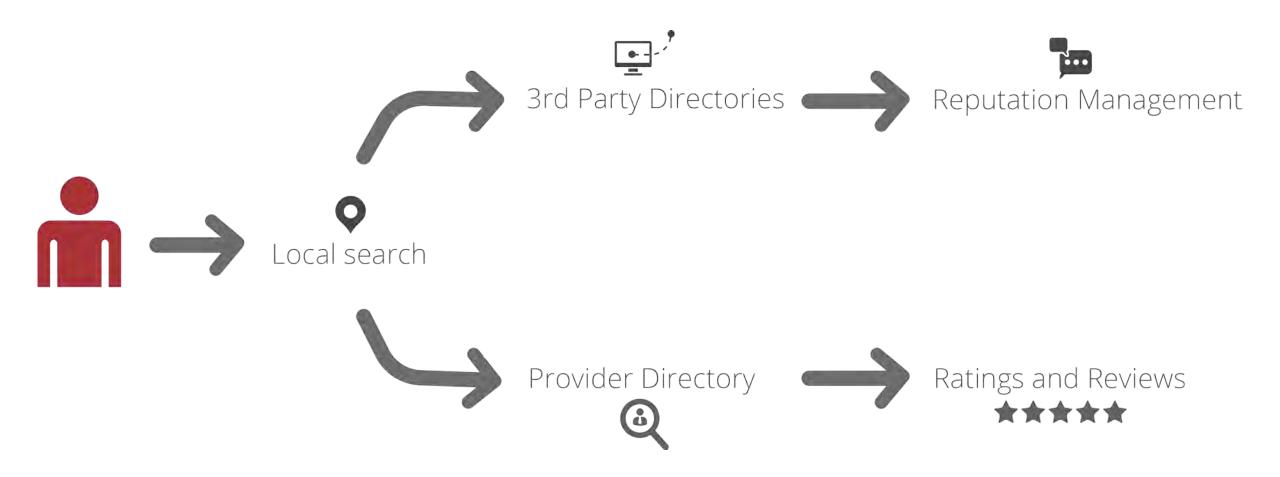


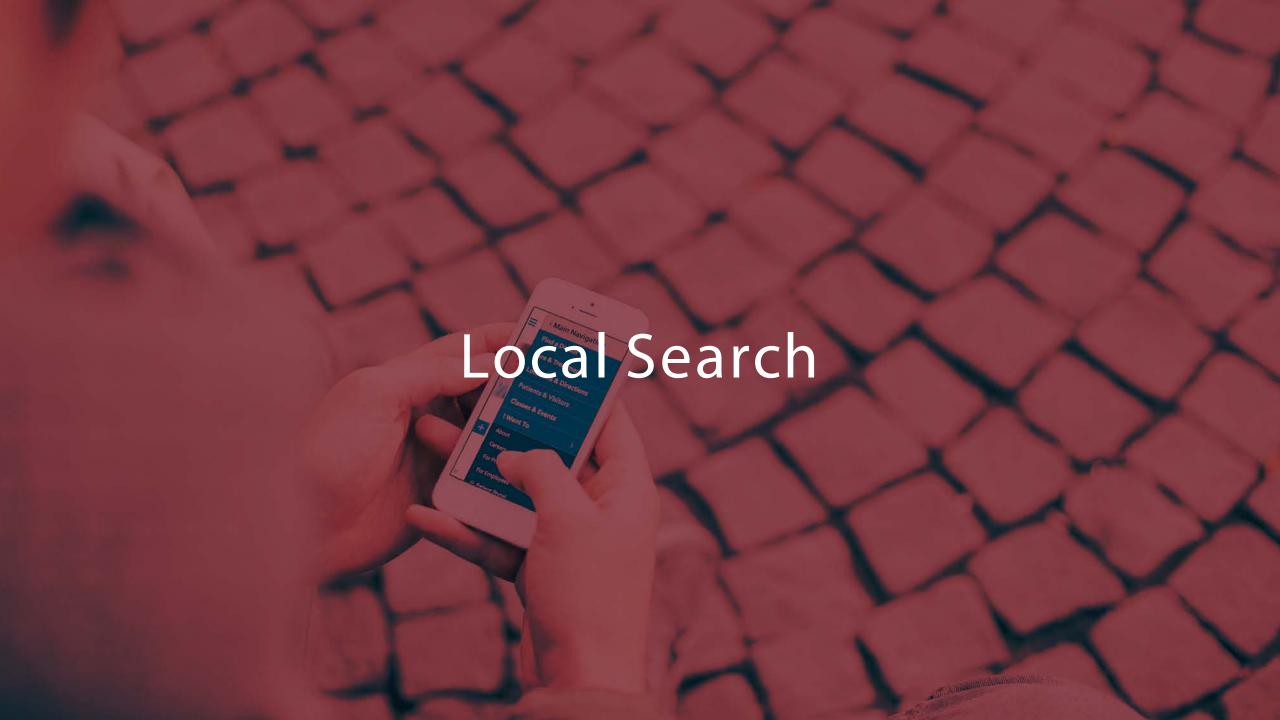
Today's presenter





Understanding the patient journey...





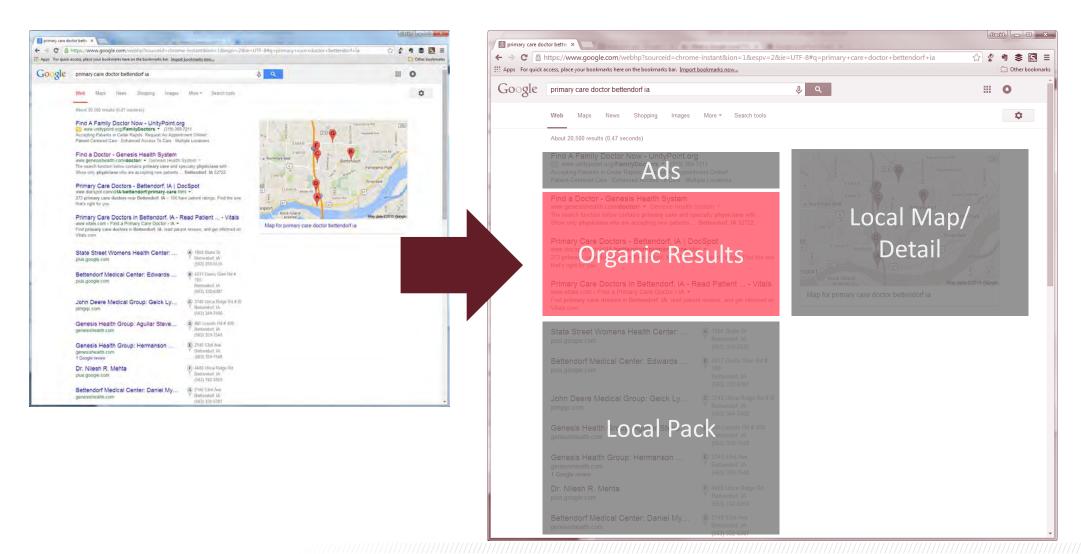
Health consumers rely on search

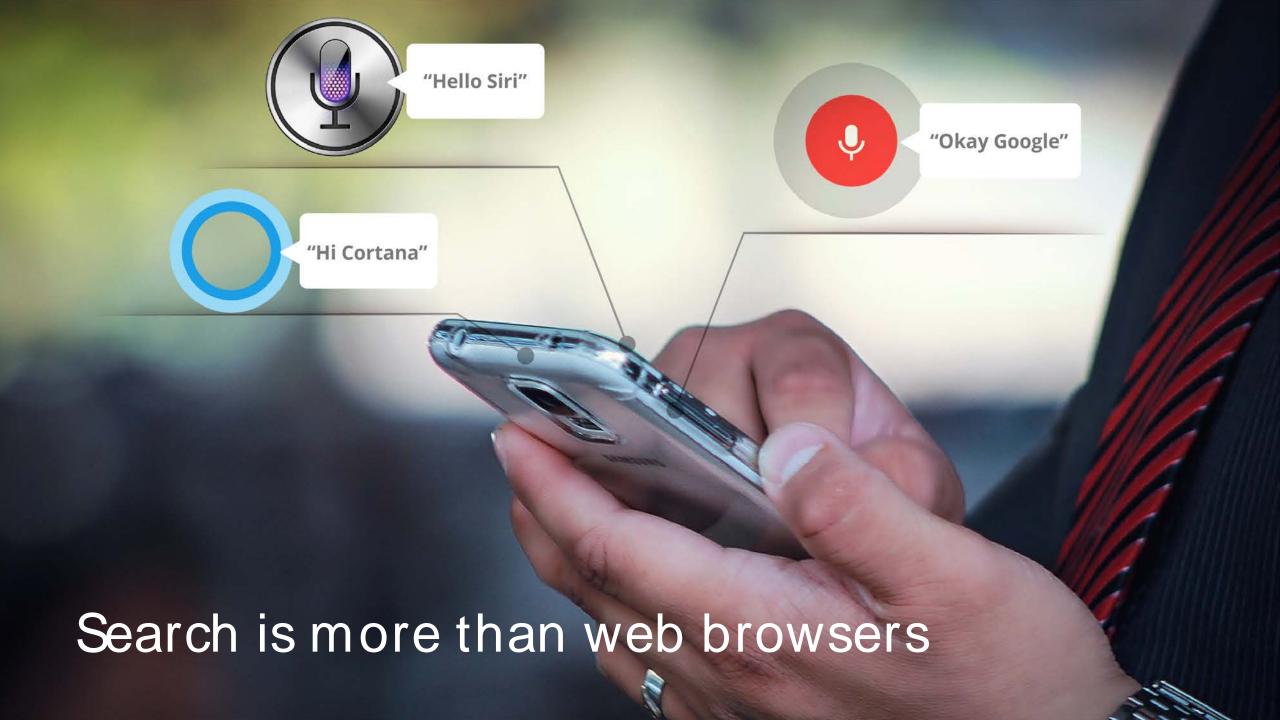
72% look online for health information

77% begin with a search engine

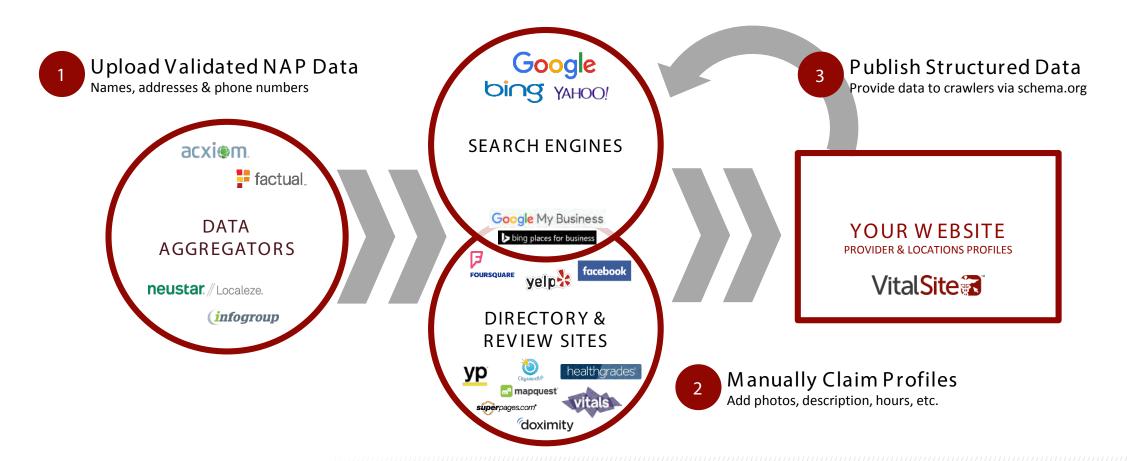
50% look for local results on mobile

Organic search space is disappearing



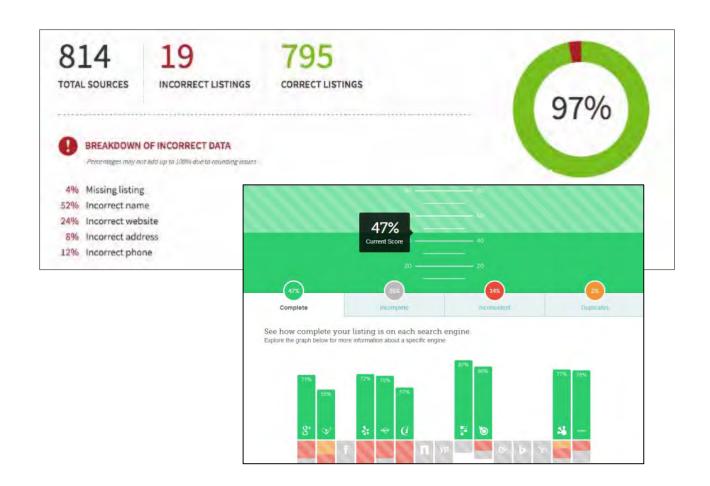


Local search is a multi-step process



Don't forget to monitor listing health

- Ensure data is aligned
- Find and fix problems

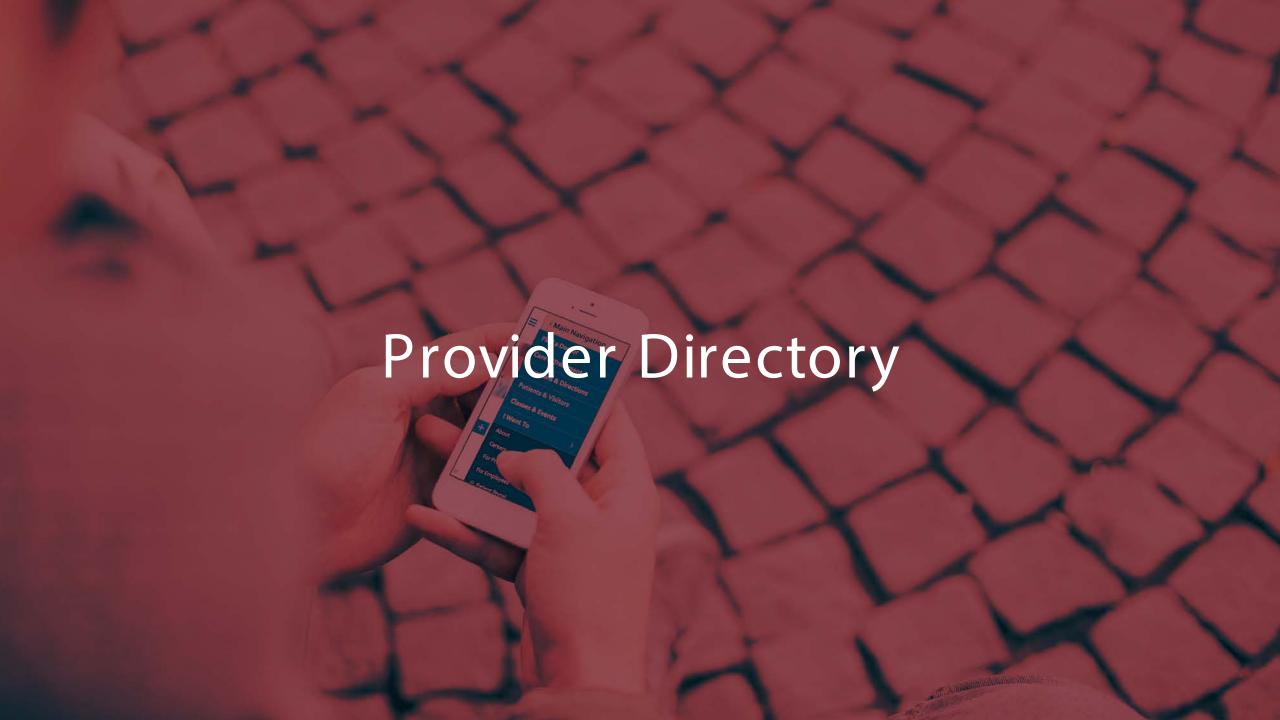


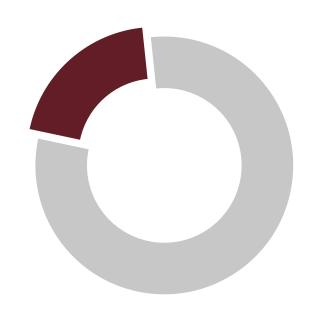
Local Search: Getting Started

- Identify consistent location and provider data
- Manually claim listings on Google My Business
- Add structured data (schema.org) to your location and provider pages
- Maintain and update information in your "source of truth" as it changes

Next steps...

Identify high priority listings for more in-depth effort





Up to

20%

of inbound traffic arrives to provider directory



Up to

25%

of overall page views occur in the provider directory

Information Patients Need & Want

Qualification Criteria

- Pass/fail criteria
- Filters providers in/out of consideration

- Do they accept my insurance?
- Can I get to them?
- Are they accepting new patients?
- Can they treat my conditions?

Selection Criteria

- More nuanced evaluation
- Ranks providers according to preferences

- Will I like them?
- Do others trust them?
- Are they good?
- Are they convenient?

Provider Bios: Qualification + Selection

conditions



Kimberly Wycoff Bickell MD

▶ View my video

qualify

Dr. Bickell excelled at science and loved people. She found her passion in a profession that married both. "As a dedicated breast imager, I get tremendous satisfaction from meeting and talking to patients, hearing their stories and providing comfort during what can be a scary time. I also find it rewarding that routine annual screening can detect tiny breast cancers before they grow," she says.

Dr. Bickell enjoys spending time with her two young daughters. She supports the American Cancer Society and local organizations that provide services to disadvantaged children. Her hobbies include reading, playing piano, skiing and sailing.

likability

select

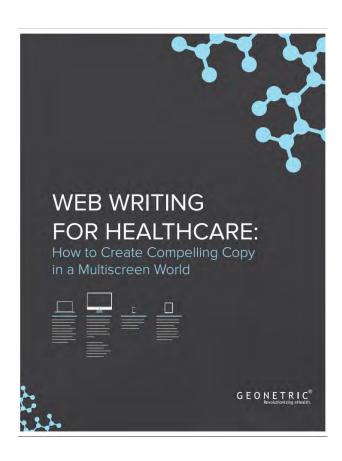
Writing Compelling Provider Bios

Narrative unique to each provider that:

- Humanizes the professional
- Displays a sense of commitment to their work
- Helps to begin a relationship with the patient

Use web writing best practices:

- Focus on the user
- Keep it simple
- Make it easy to take action





Find a Provider Hospitals & Locations

For Medical Professionals

Quality Measures

Home • Find a Provider

Finding the Right Doctor for Your Care

When you need healthcare, Noble encourages you to think of your Primary Care Physician (PCP) first. Your PCP can handle most of your or needs and can connect you with the right specialist when you need one. Your PCP can also coordinate your overall health needs, and can healthy lifestyle.

Noble has built its Physician Directory to make it easy for you to find the right PCP or specialist. Choose one of the this e options below.

Remember, selecting a caregiver associated with the health system where you work will identify Tier One providers—four lowest cost optic

Option A. Find a PCP Select your options below to find a Noble PCP right for you. Patient's Age Child (0-17) Adult (18+) Any Health System Any Health System Zip Code Search

Option B. I Select your option Specialist.		
Patient's Age		
Child (0-17)	Adult (18+)	Any
Health System		
Any Health System		
Zip Code		
Specialty		
Any Provider Specialty		
	Search	

Option C. Search By Name

Want to see if your doctor is part of Noble? Search for his or her name here.

Provider Name

smit

Option C. Searc

Want to see if your do

Search for his or her na

Provider Name

A. Mitchell Smith

Asmita Joshi

Buster Smith

Colleen Burkhart-Smith

Dale Bryansmith

David Smith

Joanne Smith

Karen Smith (Hartnett)

Kristin Smith

Laurance Smith

Lisa Smith

Michael Smith

Michelle Smith

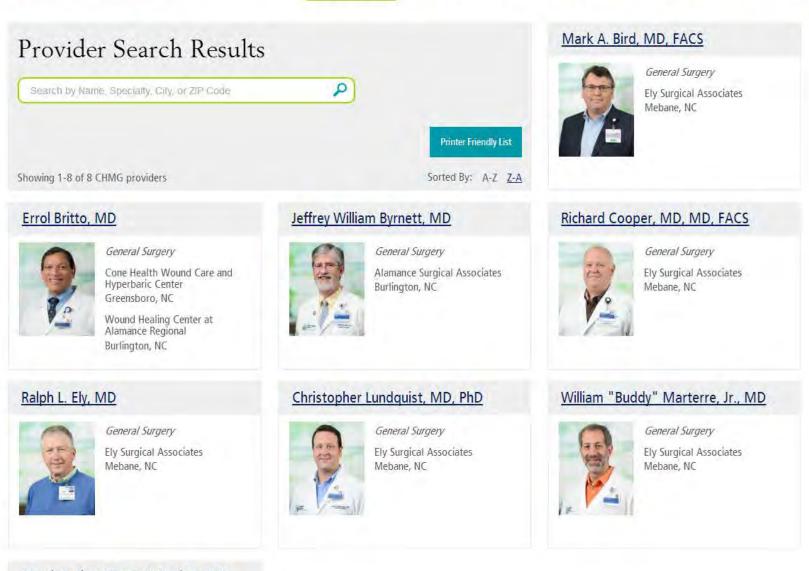
Ryan Smith

Steven Smith

Timothy Smith

Viviana Smith

Find a Provider Medical Services Practice Locations Patient Information



Seeplaputher Ganapat Sankar, MD General Surgery Alamance Surgical Associates, PA



Find a Doctor Health Services Health & Fitness Schedule a Test Find a Location

Your eHealth Record &

Home > Find a Doctor > Doctor Details



Radka Angelova, MD

Print Doctor Profile

Dr. Radka Angelova specializes in family medicine. Taking care of an entire family, from infants to toddlers to teenagers along with their parents and grandparents is a special and rewarding privilege for Dr. Angelova. She also understands that all patients are different and some require more time, information and reassurance about their condition. Her interests include children's and women's health.

Request an Appointment

1-630-898-3700 Appointment Scheduling

Rush-Copley Medical Group

Office Information



Family Medicine Aurora

Rush-Copley Medical Center Campus - Prof Office Building 2040 2040 Ogden Ave., Ste. 303 Aurora, Illinois 60504

- Office: 630-898-3700
- Fax: 630-898-3681

Locate on Map

What Patients Are Saying

Profile

Gender: Female

CONTACT US ABOUT US BLOG HEALTH RESOURCES SEARCH Q.

midwest orthopedic

SERVICES

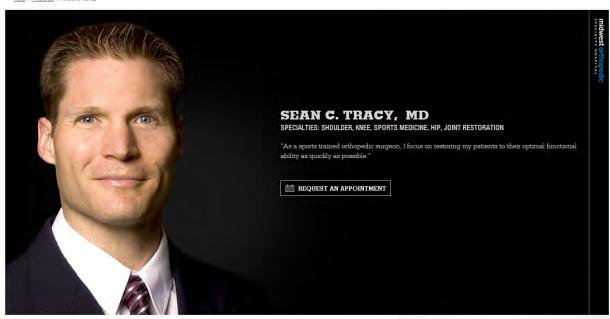
PHYSICIANS

LOCATIONS

YOUR VISIT

WHY CHOOSE US

HOME / PHYSICIANS / PHYSICIAN PROFILE



BIO

Dr. Tracy specializes in arthroscopic surgery of the shoulder, elbow, wrist, hip, knee and ankle. He strongly believes that patients should be active participants in making health care decisions and emphasizes patient edu

MEET DR. TRACY

Dr. Tracy is passionate about the patient relationship and wants to return you to the activities you want to do as quickly as possible. He'll listen to your wants and needs and tailor an individual treatment plan for you. Watch this video to learn more about Dr. Tracy.



AFFILIATIONS

- Elmbrook Memorial
- Midwest Orthopedic Specialty Hospital
- Midwest Spine and Orthopedic Hospital
- Wheaton Franciscan Wauwatosa Campus

LOCATIONS

Wisconsin Bone & Joint SC 2500 N. Mayfair Road Suite 500 Wauwatosa, WI 53226 Phone: 414-257-2525 Locate on Map

Map Satellite

BLOG POSTS

PODCASTS

BLOG POSTS



Partnership with Milwaukee Wave Connects Sports Medicine Experts with Players 10/22/2015 Midwest Orthopedic Sports Medicine physicians are proud to be the official healthcare providers for the Milwaukee Wave

View More Blogs

Provider Directory: Getting Started

- Decide (or reevaluate) who is included
- Determine how various relationships (employed, community, etc.) and terminology will be presented
- Write and edit content to meet users' needs for qualification and selection
- Identify a clear call to action

Next steps...

Take it deeper with enhanced content and calls to action



Ratings and reviews drive patient choice

60%

Look at ratings

35%

Select due to ratings

37%

Avoid due to ratings

88%

Trust online reviews as much as a personal recommendation

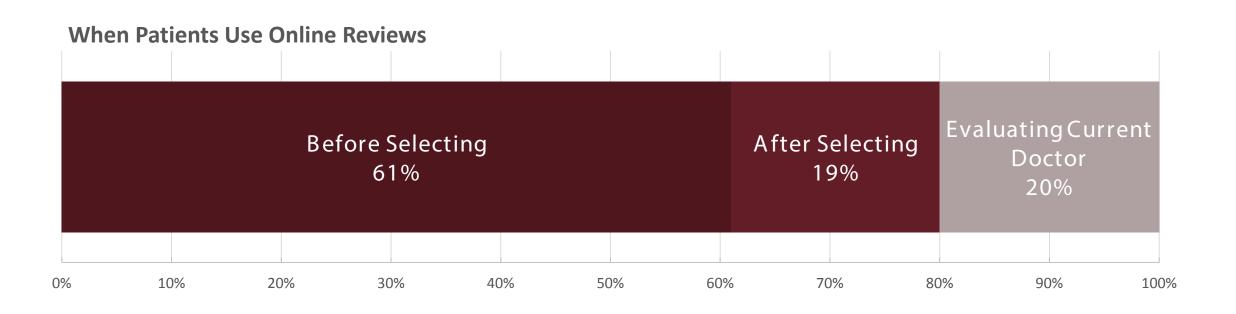


44%

Would consider going out-of-network if their reviews were better

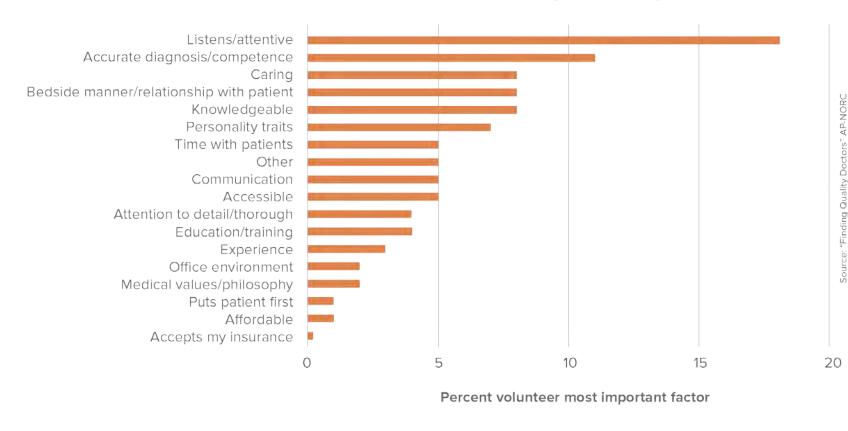
February 2014 JAMA Study Public Awareness, Perception and Use of Online Physician Rating Sites

Patients use reviews both before and after decision making



Qualitative factors are important to patients

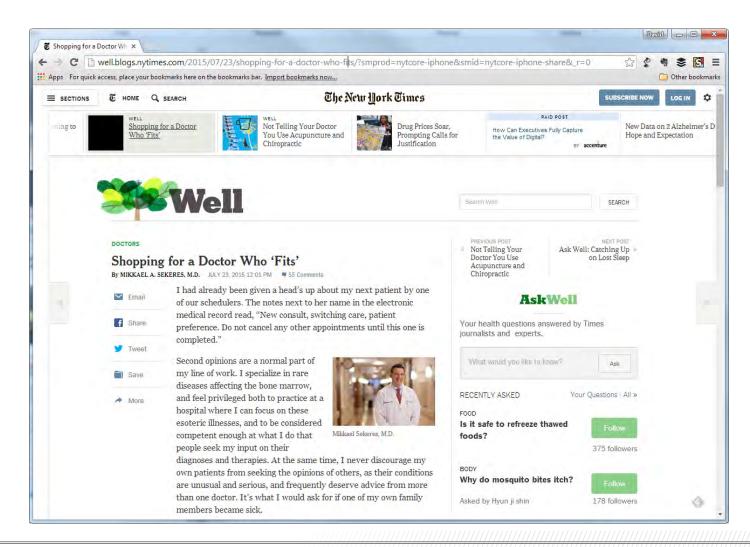
Most Important Factors That Make a High-Quality Doctor



The Washington Post

"When patients are asked to rate how doctor quality should be measured, clinical outcomes, such as getting cured of a disease, rarely come up... Physicians, on the other hand, go straight to the clinical."

Patient-provider relationships are changing



"...patients have become more empowered to demand both good care, and a good attitude."

http://well.blogs.nytimes.com/2015/07/23/shopping-for-a-doctor-who-fits/

Why publish ratings & reviews?

- Providers will build trust by empowering patients to shape the quality of care.
- Providers will get to define the terms of transparency.
- Physician culture will change.
- Providers' own data will affect how other ratings
- outlets operate.

Harvard Business Review

Health Care Providers Should Publish Physician Ratings



Early efforts to publish performance data about doctors and hospitals usually required a strong external force, su pressure from a state department of health. But that's changing. Some leading health care systems are now published.

Wheaton Franciscan Healthcare

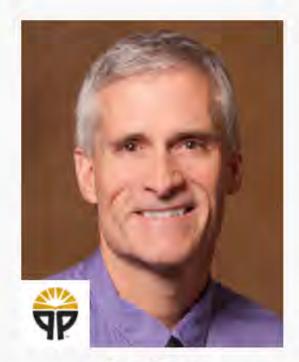
FIND A DOCTOR

HEALTH CARE SERVICES

LOCATIONS

Home / Find A Doctor / Provider Profile

◄ RETURN TO RESULTS



Patient Rating 4.8 / 5 (Based on 179 Reviews) Read Patient Comments

Bruce Berry, MD

Specialties: Internal Medicine

"One of the most rewarding aspects of practicing to form with my patients. I strongly believe in the medical guidelines and practices in order to provi trust of my patients and form partnerships with the

REQUEST AN APPOINTMENT

414-389-2790

Accepting new patients.

Extended office hours

Patient Reviews Learn more about these ratings

August 18, 2015

Dr. Berry is a good listener and responds to questions/statements appropriately and in a helpful manner. I feel confident in his care.

September 02, 2015

Dr. Berry is a very knowlegeable, caring physician. He listens and offers sound advice. He is a 5 star doctor.

September 25, 2015

*Dr. Berry is MY doctor, I won't share.

September 30, 2015

Inability to get a written prescription from physician for an over the counter medication he prescribed. The result is that this over the counter medication can't be claimed and paid through the medical flexibile spending account. This over the counter medication cost will need to be paid at my own expense. Physcian/medical staff should understand the need to get the prescription for prescrebed over the counter medications to be covered by medical flexible spending accounts.

The results...

- Rank improvements
- Increased organic traffic
- More appointment requests

Why?

- Larger quantity of reviews
- Expanded page content
- More 'clickable' listings

Bruce Berry - Wheaton Franciscan Healthcare

www.mywheaton.org/...doctor/.../bruce-b... ▼ Wheaton Franciscan Healthcare ▼ ★★★★ Rating: 4.8 - 179 votes

Dr. Bruce Berry was recognized as one of The Business Journal of Milwaukee's Best Doctors for 2011 and has been recognized by M Magazine as one of the ...

Dr. Bruce Berry, MD - Healthgrades

www.healthgrades.com > ... > Wisconsin (WI) > Milwaukee ▼

*** Rating: 3.4 - 14 votes

Visit Healthgrades for information on Dr. Bruce Berry, MD. Find Phone & Address information, medical practice history, affiliated hospitals and more.

Dr. Bruce Berry, MD Internal Medicine - Healthgrades

www.healthgrades.com > ... > Wisconsin (WI) > Milwaukee ▼
Dr. Bruce Berry, MD, Appointments, Milwaukee, WI, Internal Medicine.

Meet Dr. Bruce Berry, Internal Medicine - YouTube



https://www.youtube.com/watch?v=ykGET77wYLU
Oct 13, 2014 - Uploaded by Wheaton Franciscan Healthcare
Dr. Bruce Berry is an Internal Medicine physician with Wheaton
Franciscan Medical Group in Milwaukee ...

Dr. Bruce Berry MD - US News Health - US News & World ...

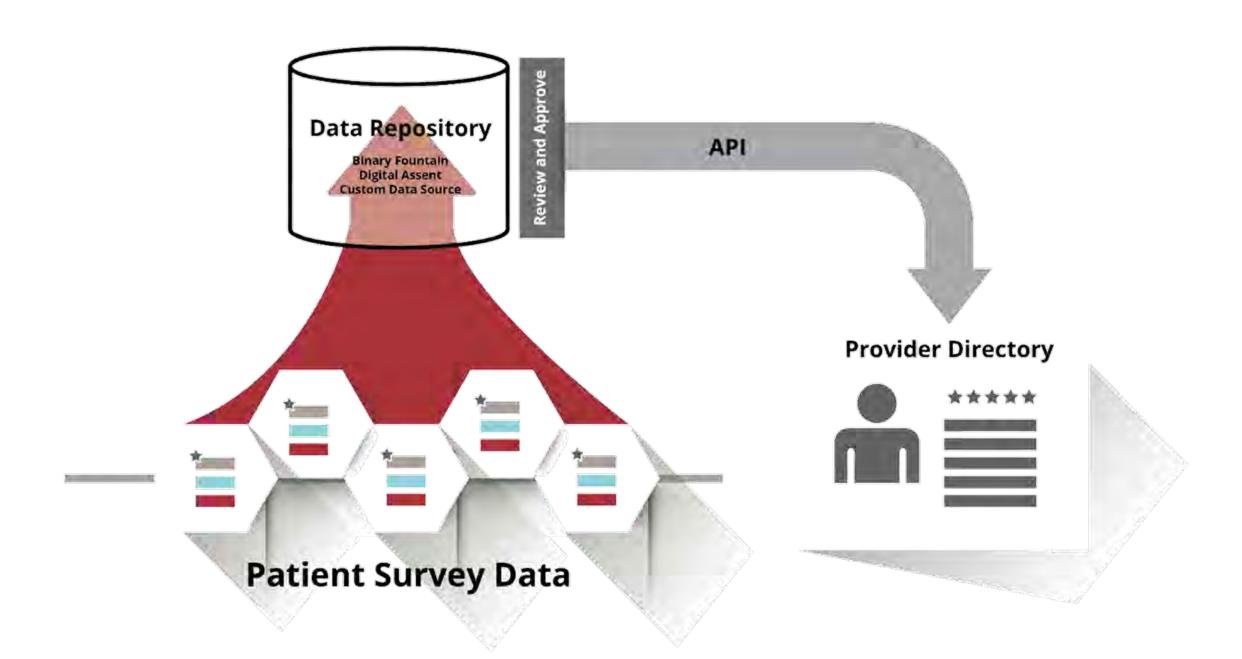
health.usnews.com > Doctors ▼ U.S. News & World Report ▼

Dr. Bruce Berry is a Internist in Milwaukee, WI. Dr. Berry admits patients at Wheaton Franciscan Healthcare-St. Francis.

Dr. Bruce Berry, MD - Internist in Milwaukee, WI - Vitals

www.vitals.com > Find an Internist > WI > Milwaukee Internists ▼

Dr. Bruce Berry, MD, Compassionate Doctor Recognition, On-Time Doctor Award, rated 3.5/5 by patients. 13 reviews, Phone number & practice locations, ...



What are the risks?

- Unfair' or biased data
 - Policies for when ratings and reviews are displayed
 - Procedures for requesting removal
- Disclosure of PHI or other sensitive data
 - Approval process prior to publication
 - Legal language review
- Consumer visibility into operational challenges
 - Be transparent about how you're addressing these

Provider Ratings: Getting Started

- Review the actual survey(s) that you collect today, including legal language. Decide what info you will share online.
- Establish the rules for what will/won't be shared.
- Agree on language that will be published on the website to represent these rules.
- Select internal physician champion(s) to assist with communicating to other providers
- Soft launch on staging site for 2+ weeks

Ratings & reviews will be published:

For Providers employed by the system

Who have been employed > 6 months

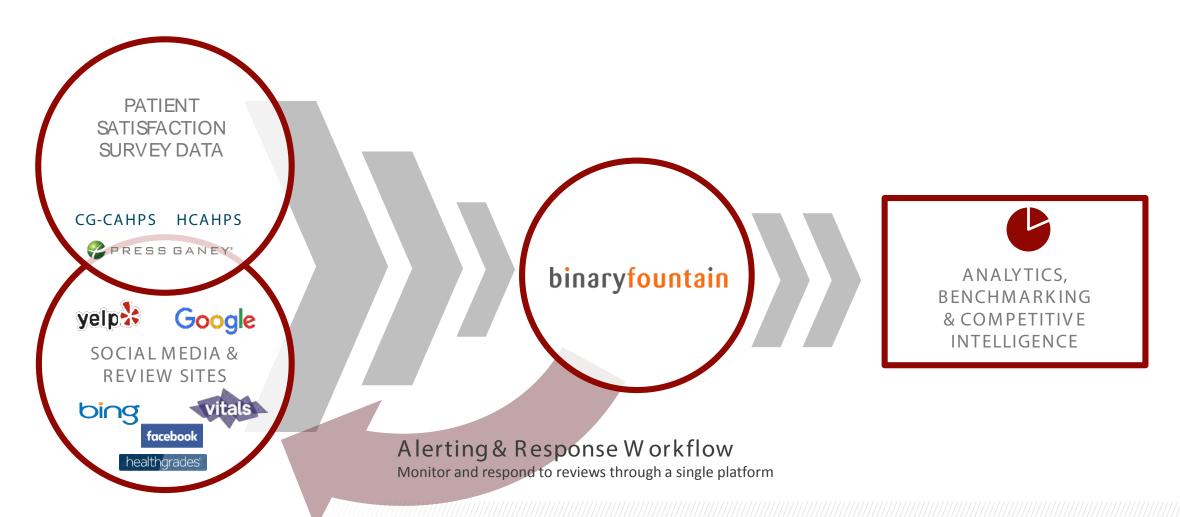
Ratings will be shown if more than 15 ratings

Reviews will be shown if more than 10 reviews

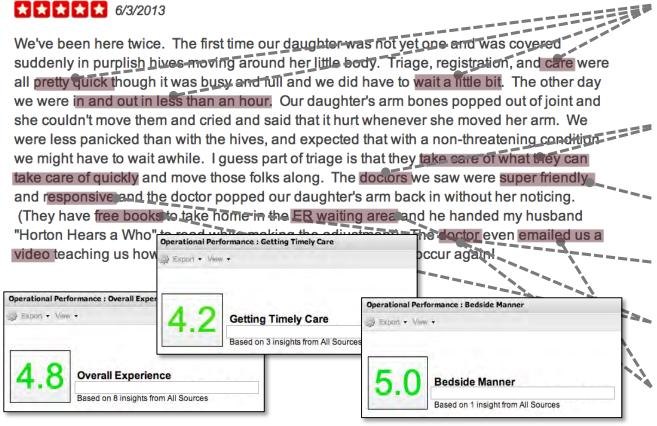
Reviews will only be edited or blocked for PHI, profanity, libelous or defamatory language



Reputation Management & Patient Experience Analytics



Making actionable data from freeform text



Getting Timely Care

- 1. Pretty quick care
- 2. Wait a little bit
- 3. In and out in less than an hour

Overall Experience

4. Take care of what they can take care of quickly

Bedside Manner

5. Super friendly doctors

Physician

6. Responsive doctors

Office

7. Free books ER waiting area

Helps Patients Understand

8. Doctor emailed us a video

Reputation Management: Getting Started

- Coordinate efforts with patient experience teams
- Identify the locations and providers you need to monitor
- Establish the data sources and sites you will include
- Set response guidelines, responsibilities and workflows

Next steps...

 Incorporate social and third-party data into your internal transparency initiatives



Takeaway: Physician Promotion eBook

Fill out the survey at the end of today's webinar for this free eBook!

- Packed with information that will help you develop effective tactics for driving qualified visitor to your physician profiles
- See examples of physician promotion in practice



Get Started with a Provider Directory Audit

How does your physician promotion stack up? Find out with a focused audit.

Our healthcare marketing experts will:

- Review the overall user experience
- Evaluate content against web writing best practices
- Identify opportunities to increase search engine optimization
- Deliver actionable recommendations for improvement

