

## How to Build an Engaging, Effective Healthcare Intranet







## OCTOBER 18, 2021

# The 'Great Resignation' is coming for health care. How can you respond?

**Daily Briefing** 

#### KnowledgeNet





COVID-19 (Coronavirus) resources » Clinical guidelines & protocols, employee workforce updates and more.

Mission Resources Human Resources Education & Development

IT Support Resources Avera Medical Group

#### Masks Required in Meetings ar

August 17, 2021

Effective Monday, Aug. 23, Avera will requivaccination status per new CDC guideline

#### **COVID-19 drove clicks**

Likely due to your homepage intranets used homepage and content features to drive attention to evolving COVID-19 news.

#### YEE EDUCATION

**UE AUGUST 31** 

#### **OB/GYN Endorses COVID-19**

August 17, 2021

Avera's OB/GYN Service Line joins the CDC, ACOG and the SFMFM in endorsing COVID-19 vaccines for pregnant and breastfeeding women.

#### A New Look for KnowledgeNet

August 16, 2021

Learn about updates and new features coming to KnowledgeNet beginning Thursday, Aug. 19.

#### Required OSHA Training Assigned

Education must be completed by August 31. Read more.



## Your COVID-19 info began with...

#### Action plan

 How your hospital or system is addressing the crisis for employees and front-line staff

#### Building changes

Department changes, building closures, and testing sites

#### Census updates

 Patient volume and capacity; treatment of COVID-19 in the community

#### Staffing and/or care changes

- Pivots in staff coverage; elective care changes





## Your COVID-19 info evolved...



#### Benefits

 Changes to time off, flexible scheduling, or workat-home guidelines, if applicable

#### Job expectations

How roles and responsibilities have changed inside your facilities

#### Safety protocols

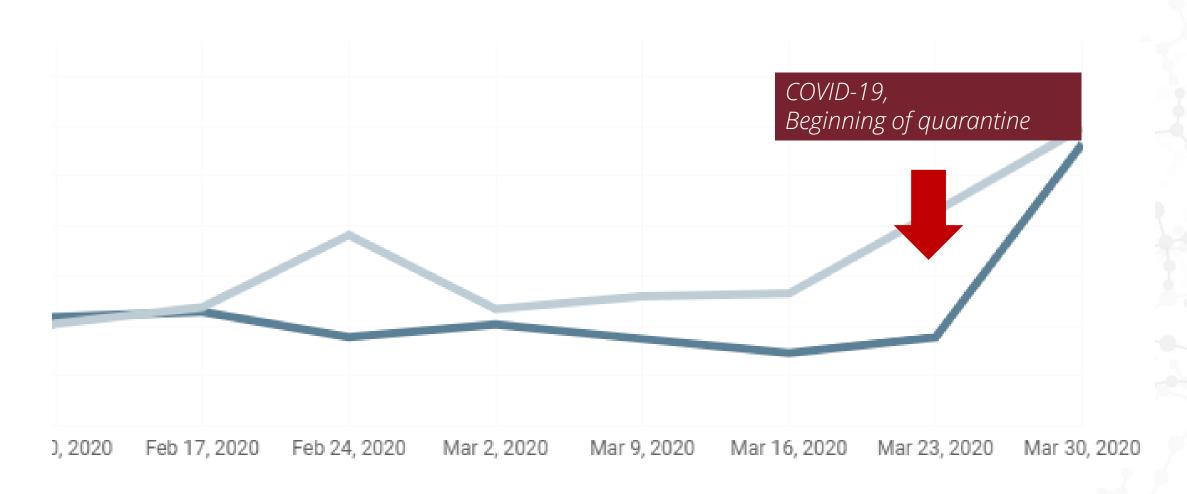
 New sanitization and safety measures, including limitations to visitors and patient intake

#### Public messaging

How your system is addressing the pandemic for your community



### COVID-19 drove an increase in intranet traffic



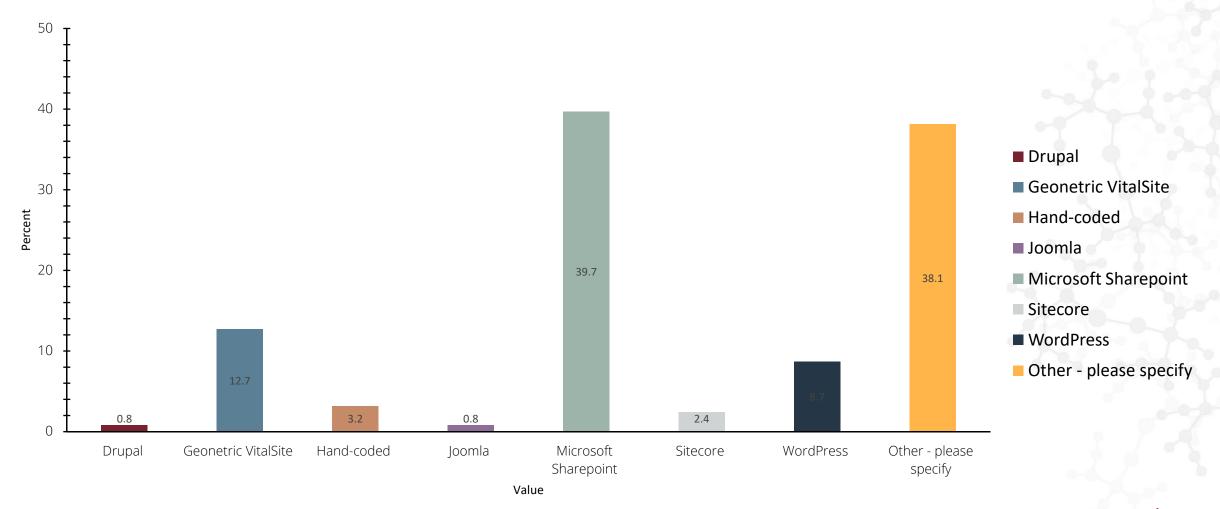


## The State of Modern Healthcare Intranets

Results from Geonetric's 2020 Healthcare Digital Marketing Trends Survey



## Most popular CMSes for healthcare intranets





## 78%

survey participants are either neutral or dissatisfied with their intranet platform

## Popular intranet features

	Laggard	Average	Leader	Overall	L/L Delta
Search Capabilities	1.11	1.30	1.48	1.28	0.37
Login Using Network ID/Password (or auto-login)	0.98	1.14	1.60	1.20	0.62
Policies and Procedures	0.95	1.15	1.42	1.15	0.46
Ability to Access from Home	0.58	1.24	1.37	1.03	0.79
Health System News	0.72	1.09	1.28	1.01	0.56
Employee Directory	0.52	1.26	1.16	0.96	0.63
Document Management	0.72	1.14	0.91	0.92	0.19
HR Applications	0.71	0.88	1.28	0.92	0.56
Ability to Access from Mobile Devices	0.65	1.02	1.07	0.90	0.42
Department Sites	0.67	0.98	0.67	0.79	-
Organization Chart	0.40	0.63	0.87	0.61	0.46
Calendar and Events	0.36	0.57	0.94	0.59	0.58
Cafeteria Menu(s)	0.32	0.45	0.97	0.54	0.65
File Sharing	0.32	0.49	0.84	0.52	0.52
Online Forms/Process Digitization	0.44	0.41	0.69	0.50	0.25
Application Launcher	0.03	0.72	0.68	0.44	0.65
Employee/Service Appreciation Notices	0.10	0.45	0.68	0.38	0.58
Team/Committee Communication and Collaboration	0.24	0.63	0.16	0.35	(0.08)
Multi-user Concurrent Document Authoring/Editing	(0.19)	0.03	0.37	0.04	0.56
Board Extranet	(0.31)	(0.16)	0.09	(0.15)	0.40
Messaging Capabilities	(0.43)	(0.13)	-	(0.20)	0.43
Social Networking	(0.43)	(0.45)	(0.32)	(0.40)	0.10
Personalized Dashboards	(0.55)	(0.54)	-	(0.40)	0.55
Other Extranets	(0.80)	(0.60)	(0.22)	(0.58)	0.58
Video Chat	(0.82)	(0.64)	(0.48)	(0.66)	0.33
Classified Ads	(0.83)	(0.63)	(0.97)	(0.79)	(0.14)

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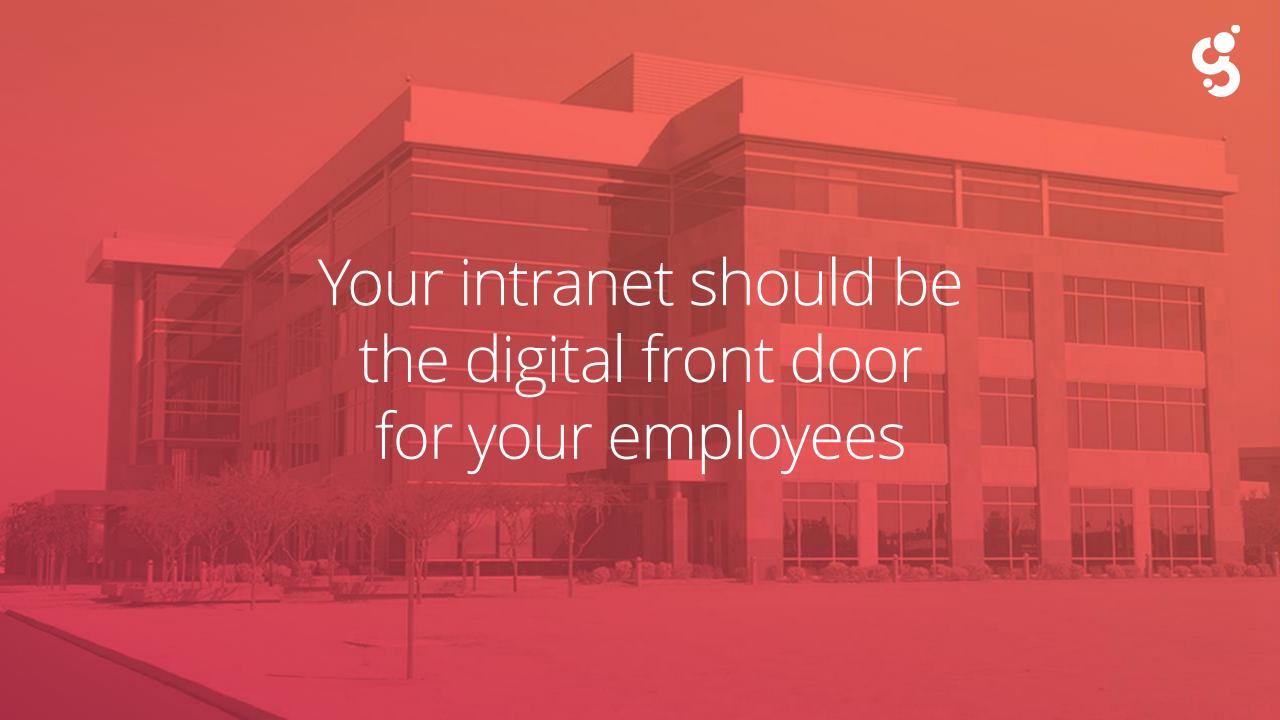


Intranet user expectations are primarily influenced by external websites and popular apps.

When users are disappointed, it impacts satisfaction and task completion.



— Nielsen Norman Group





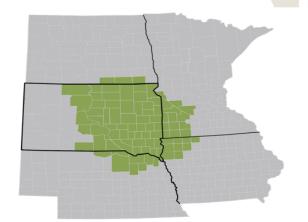
## Case Study

### About Avera

Health ministry of the

**Benedictine Sisters** of Yankton, S.D.

**Presentation Sisters** of Aberdeen, S.D.



40.3% OF ALL 2019 WITHIN SOUTH DAKOTA DISCHARGES

41.5%

OF ALL 2019 WITHIN **AVERA'S FOOTPRINT DISCHARGES** 

OF ALL 2019 WITHIN

COUNTIES

315

**COMMUNITIES** 

SERVING A POPULATION OF

LARGEST **FEMALE FOUNDED ORGANIZATION** IN THE REGION



19,700 +**EMPLOYEES** - AND **PHYSICIANS** 

Avera 🐰





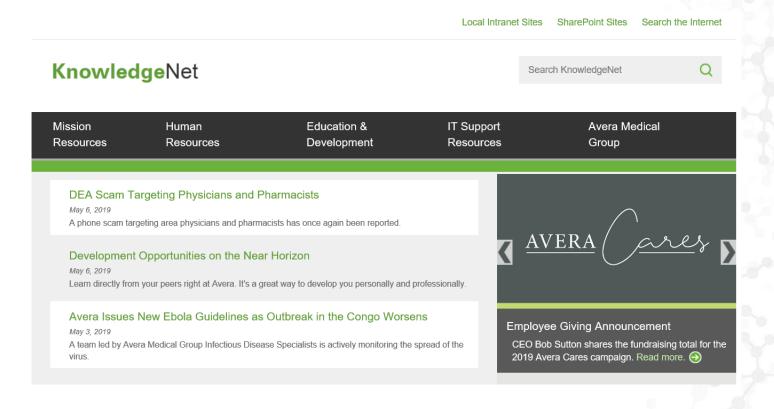






## KnowledgeNet Overview

- Available at all Avera facilities
- Originally launched
   December 2014. New
   version launched August
   2021.
- Millions of visits to the site each year
- Home of resources, news and access to many tools and applications





#### Governance and Oversite

- Core governance team of internal communicationsfocused staff
  - Standing weekly or bi-weekly meetings
  - Review of requests, resources, data, opportunities, etc.
- Consultation with additional discipline partners
- Senior leadership input
- Guidelines and documented governance



## Why the change?

- Feedback and data indicating need for change
  - Employee survey, data trends, ongoing resources requests
- Evolving needs of the organization
  - Site structure didn't support growth and changes
- Supported by leadership
- Maintain commitment to keep site resource and topic focused (not departmental)
- Modernize site for better mobile device experience





#### Goals of the Overhauled Intranet

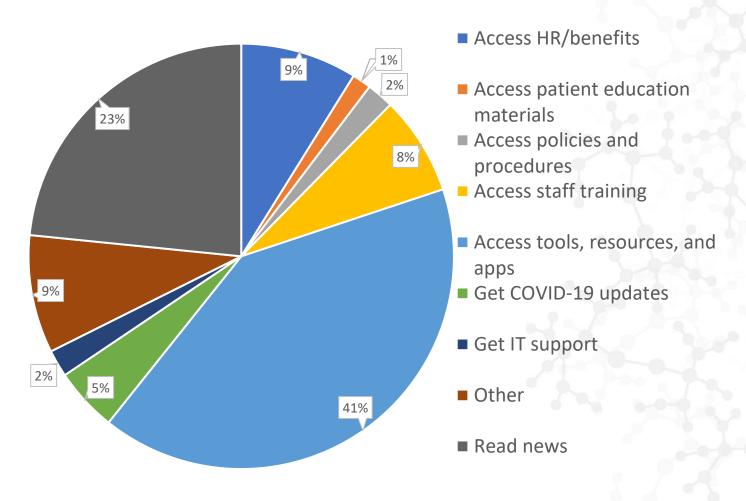
- Enhance user-centered experience by organizing, categorizing, and labeling content in a way that's meaningful and accessible to employees
  - Represent the breadth of tools, resources, and initiatives available on KnowledgeNet
  - Focus on employees' needs over departmental needs
- Create a content strategy to deliver information that:
  - Enhances employees' daily work
  - Empowers employees as brand champions
  - Encourages more engagement





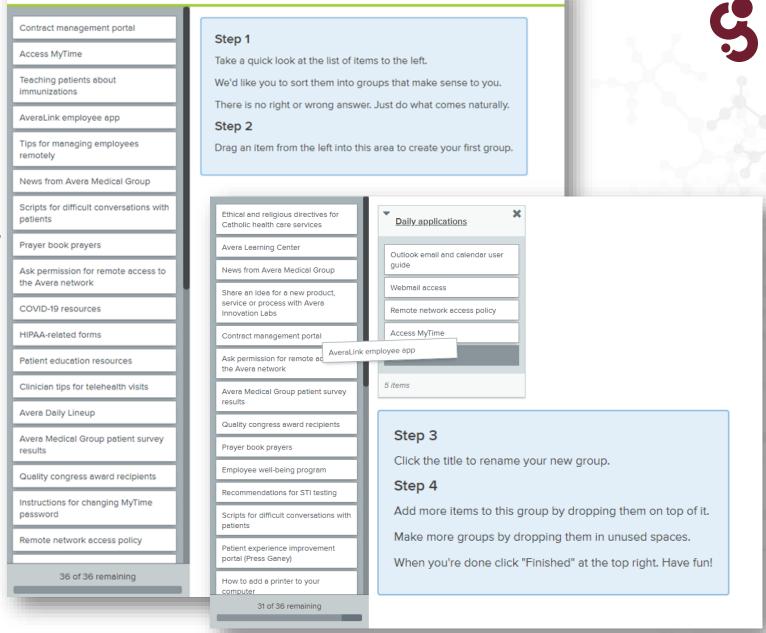
## Employee Surveys

- Feedback from recent enterprise-wide internal communications survey
- Intranet-specific enterprise-wide survey
  - 970 participants
  - Pop-up on KnowledgeNet site for 2-3 weeks
- Key Stakeholder Intranetspecific survey

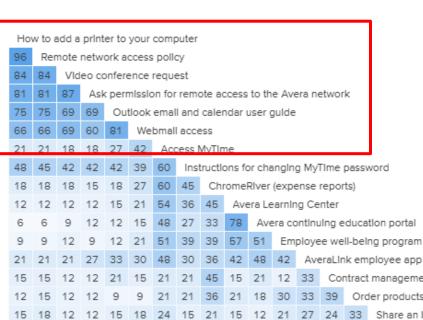


## Card Sorting Exercise

- 33 participants across various areas – nursing, technical, support, physicians
- Insight into where content should live in the structure
- Interactive experience online
  - Sent invite via email







## Similarity matrix: Example

- Darker blue = Similarity in grouping
- Lighter blue = Less similarity in grouping

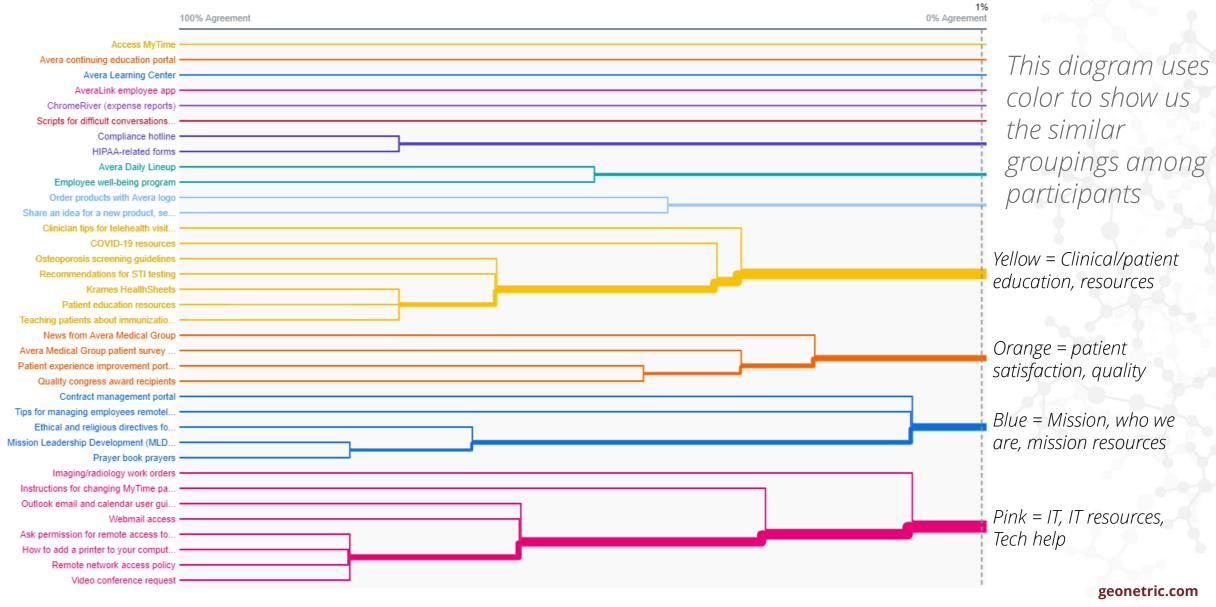
Highlighted here, are IT-related tasks that frequently were found in IT-related named categories or groupings

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The actual agreement method works best with 30 or more participants and will depict only absolutely factual relationships.

## Dendogram: All participants







## Data and Analytics Review

- Traffic analytics using our Intranet tracking software, ANGELFISH
  - Users reaching major service areas such as IT, HR and Education but sometimes exiting to search for specific tools or assumed-related items
- Focus on site search data
  - High volume of site searches for specific tools that didn't have an obvious home on the site or were deep in the site
- Heat-mapping
  - See interaction/engagement trends on home page and other key pages



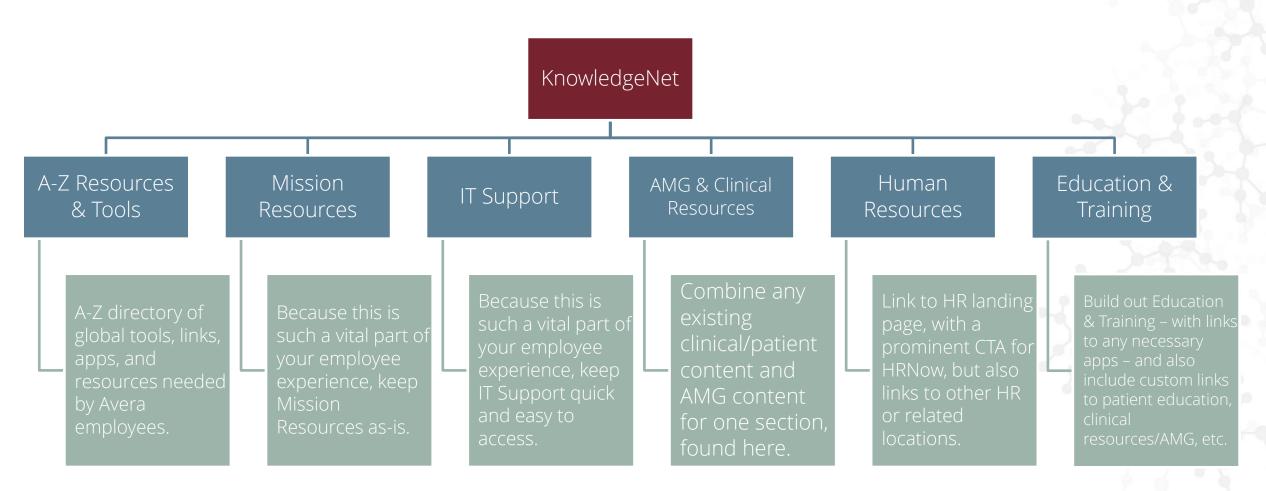
## Conclusions from Surveys, Data and Card Sorting

- 1. Users visit KnowledgeNet frequently and use it to find a variety of resources, native and off-site
- 2. Most users found value in tools and apps, news, topical resources areas (HR/benefits, educational materials, IT needs, etc.)
- 3. Users would like to see improvement with site search, navigation, links to tools, and mobile site access
- 4. Users think about resources in a topical, related fashion, not by department ownership
- 5. Different users expect to access tools in different ways



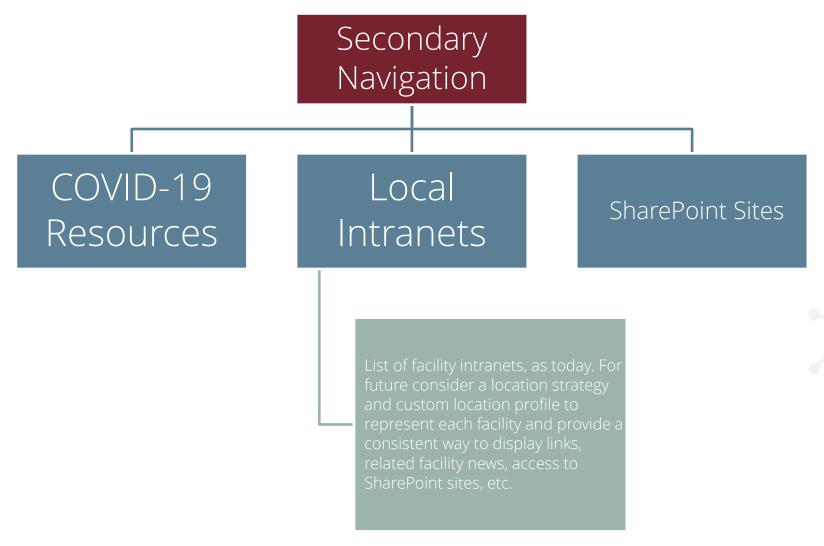








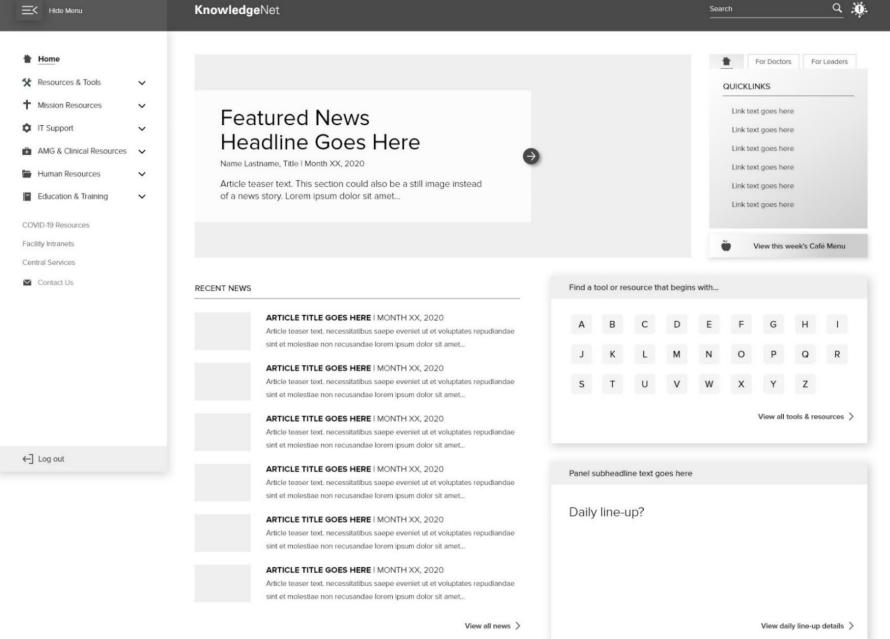








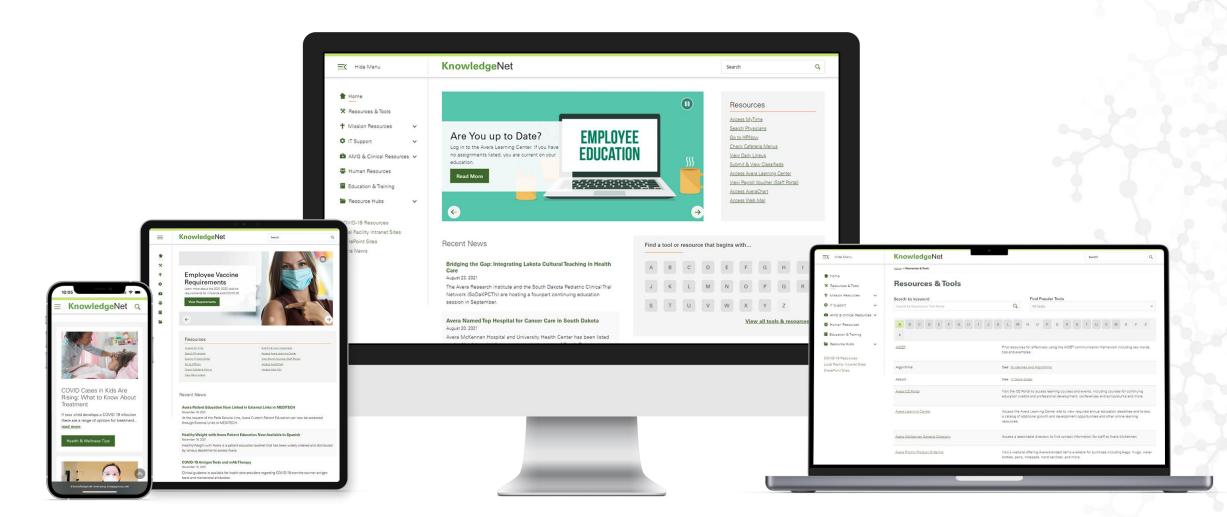
### Wireframe







## App-like design





Hide Menu

#### KnowledgeNet

Search

Q



\* Resources & Tools

Mission Resources

IT Support

♣ AMG & Clinical Resources ∨

# Human Resources

Education & Training

Resource Hubs

COVID-19 Resources Local Facility Intranet Sites

SharePoint Sites

Avera News



#### Resources

Access MyTime

Search Physicians

Go to HRNow

Check Cafeteria Menus

View Daily Lineup

Submit & View Classifieds

Access Avera Learning Center

View Payroll Voucher (Staff Portal)

Access AveraChart

Access Web Mail

#### Recent News

#### Bridging the Gap: Integrating Lakota Cultural Teaching in Health Care

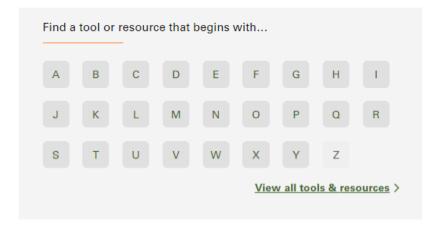
August 23, 2021

The Avera Research Institute and the South Dakota Pediatric Clinical Trial Network (SoDaKPCTN) are hosting a four-part continuing education session in September.

#### Avera Named Top Hospital for Cancer Care in South Dakota

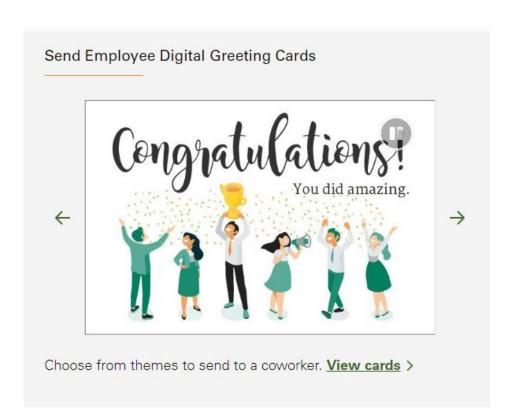
August 20, 2021

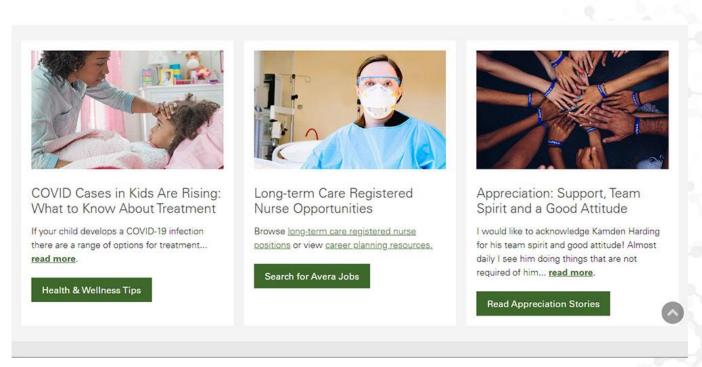
Avera McKennan Hospital and University Health Center has been listed as the No. 1 hospital for cancer care in the state of South Dakota,

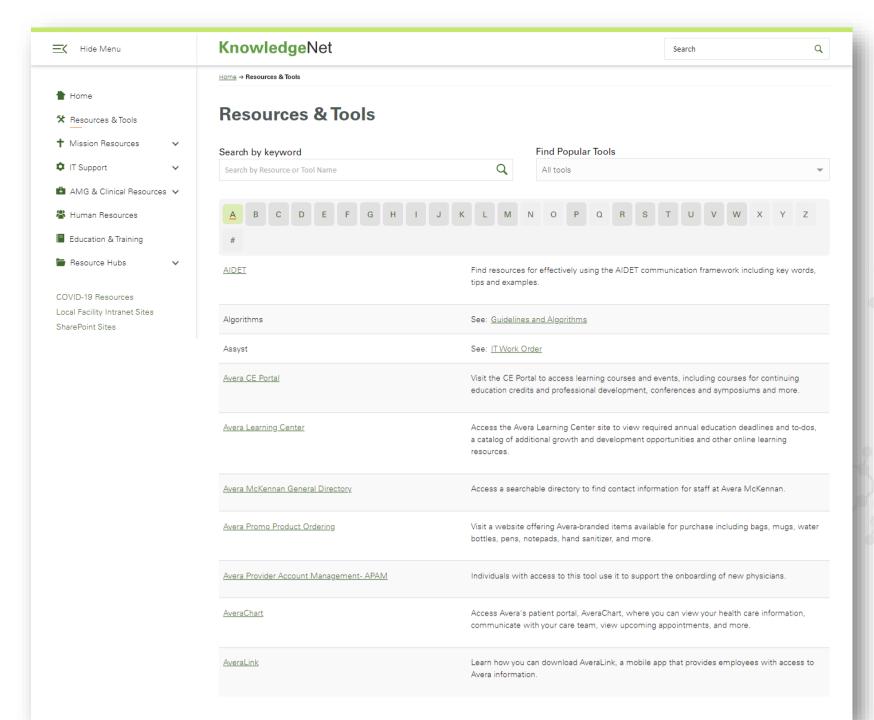




## Engagement-Focused Home Page Elements









## 5

## Area Landing Pages

#### KnowledgeNet

Home → Education & Training

Q

#### **Education & Training**

Avera offers a wide-range of development and continuing education opportunities for staff, leaders and physicians. Education opportunities exist in many forms, including virtual learning, in-person classes, conferences and symposiums.

Access the <u>Avera Learning Center</u>, <u>Avera CE Portal</u> or information on <u>continuing medical</u> education (CME) for providers.

#### Access HRNow

Search

Find information on personal and professional development opportunities. Login using your Avera network username and password.

Go to HRNow



#### Avera CE Portal

Access learning courses and events focused on CNE and CME credit opportunities focused on professional development.

Avera CE Portal



#### Avera Learning Center

Access the Avera Learning Center site to view required education deadlines and tasks, and additional development opportunities and learning resources.

Avera Learning Center



#### Patient Education

Find Avera standardized health education handouts and resources and access a request form for new patient education review.

Patient Education

#### KnowledgeNet

Search

Q

Home → Resource Hubs → Employee Wellness Resources

#### **Employee Wellness Resources**

At Avera, we care about our employees – mind, body and spirit. Your health and wellbeing are a top priority for Avera, so that you can find greater satisfaction in your role, and connect more closely to Avera's mission to make a positive impact.

View key resources just below and keep scrolling to read about accessing chaplaincy services, finding spiritual care and the stress first aid peer support program. You can also read about the <a href="Be Healthy initiative">Be Healthy initiative</a> which encourages all of our employees to take steps toward a healthier life.

#### In this Section:

> Employee Wellness Resources

Employee Assistance Program (EAP)
LiveNOW Employee Well-being Program

LIGHT Provider Wellness Program

Balance Health Blog Articles

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Be Healthy Initiative



#### Employee Assistance Program

Confidential counseling sessions with a licensed mental health professional, at no cost to employees, spouses and eligible dependents. Call: 605-322-4069 or 800-527-9394.

View EAP information

#### LiveNOW

#### LiveNOW Program

Avera's employee well-being program, to support your physical, mental, spiritual, emotional and even financial health. Find out how to access the LiveNOW portal and more.

Access LiveNOW tools



#### LIGHT- Physician & Provider Wellness

Access support and tools to help providers reduce stress, optimize workflow, improve work-life balance and prevent burnout. Find contact information and more.

View LIGHT resources





Health & Wellness

Tips

## **Road show**

#### Audiences

- Roadshow: leadership groups & key stakeholders
- Users with administrative access
- Stakeholders with ownership in specific tools/platforms
- Colleagues who may field questions on new site – HR & IT
- Leaders
- All employees KnowledgeNet, employee forums, daily huddle tool, emails

#### Timeframe

- Stakeholders: periodic touch points throughout project
- Other audiences: 1 month before launch





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- Feedback from employees and leadership has been positive
- Positive data and usage trends showing growth and increased engagement in key areas

Results

- Renewed interest in site requests for additions, overhauling content, etc.
- Dramatic increase in traffic to previous existing topical resources now in the Hubs area





#### Results

+173%

Increase in Resource & Tools traffic vs previous non-dynamic version of page

+10%

Increase in news story views

+77%

Increase in employee card interaction. +69% card sends

+5.4%

Increase in overall site page views



Questions?

## Sign up for a Free Intranet UX Assessment

www.geonetric.com/intranet-ux

## White paper

Selecting a Healthcare Intranet Platform A Guide for Marketing & I.T.

## geonetric.com/selecting



WHITE PAPER

